



Global Dialogues Toronto

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CEO BREAKFAST CO-HOSTED BY POWER SUSTAINABLE



Laura Deal Lacey

Opening Remarks: Executive Vice President, Milken Institute International

Laura Deal Lacey is Executive Vice President of International at the Milken Institute, where she leads the Institute's global international strategy and oversees activities across Asia Pacific, Europe, the Middle East, Latin America, and Africa. She is responsible for expanding the Institute's global footprint, strengthening relationships with senior government and business leaders, and building platforms that connect capital, talent, and ideas to address major global challenges.

As one of the Milken Institute's first employees outside the United States, Deal Lacey played a leading role in establishing and growing the Institute's presence in the Asia Pacific, helping transform its Singapore office into one of the organization's most important centers. Under her leadership, the Milken Institute significantly expanded its global convenings and strategic initiatives, including flagship summits, investor dialogues, and cross-border partnerships focused on finance, technology, health, sustainability, and geopolitical risk.

Deal Lacey has been instrumental in positioning the Milken Institute as a trusted, nonpartisan global convener at a time of increasing geopolitical complexity and economic fragmentation. She works closely with leaders across the public and private sectors to foster dialogue, investment, and collaboration on issues shaping the future of the global economy.

Before joining the Milken Institute, Deal Lacey served as Executive Director of the American Chamber of Commerce in Singapore, where she represented the interests of U.S. companies and advanced policy and commercial engagement across Southeast Asia.

Earlier in her career, she worked in the Office of the CEO at Edelman, helping elevate the firm's global thought leadership and international positioning. She began her career at the World Economic Forum in Geneva.

A dual citizen of the United States and Brazil, Deal Lacey has lived and worked across four continents and brings a deeply international perspective to her leadership. She serves as Chair of the Board of FWD Singapore and serves on the advisory board of the Sim Kee Boon Institute for Financial Economics at Singapore Management University.

Deal Lacey holds a Bachelor of Science from Arizona State University, a Master of Science from Columbia University, and an International Directors Certificate in Corporate Governance from INSEAD.



Rodrigo Bettini

Moderator: Managing Director, Latin America and Canada, Milken Institute International

Rodrigo Bettini is the managing director of Latin America and Canada in the International pillar at the Milken Institute. He started his career on Wall Street in 2005. In 2008, he accepted an offer to lead investor relations for the Brazilian arm of a United States-based hedge fund, which brought him to São Paulo, Brazil. There, he marketed the firm's proprietary asset-backed security structures to investors in the Americas, Europe, and the Middle East.

In 2009, he accepted a position as director of investments with Sterne Agee Financial Services, where he structured and managed bond portfolios for municipalities and other tax-exempt bond-issuing entities. In this role, he provided investment services to over 50 local governments.

In 2019, he transitioned into the nonprofit space as director of business and program development at the California-based think tank the Milken Institute. His work has focused largely on developing and implementing the Institute's expansion plan into Latin America. He serves as the primary liaison to the region's family office principals, pension fund chief information officers, and Fortune 100 corporate leaders.

Bettini received a bachelor of arts degree from the University of South Florida and a master's degree in business administration from the University of Florida. He currently holds FINRA designations: Series 7, Series 66, and Series 50 (municipal advisor representative). He has been a featured speaker at regional, national, and international conferences.



Majid Al Suwaidi

CEO, ALTÉRRRA

Majid Al Suwaidi is the chief executive officer of ALTÉRRRA, a catalytic climate fund launched at COP28 to transform how and where the world invests in climate solutions and drive a net-zero, climate-resilient economy for all.

As CEO, Al Suwaidi leads ALTÉRRRA's efforts to mobilize \$250 billion globally by 2030, thereby accelerating scalable, economically viable climate solutions. ALTÉRRRA is the world's largest private investment vehicle for climate finance and is committed to deploying \$30 billion toward climate investments that generate positive climate impact and risk-adjusted returns across developed and emerging economies.

Previously, Al Suwaidi served as director general/special representative of the COP28 Presidency, where he supported implementation of the COP28 Presidency Action Plan to deliver long-lasting, transformational impact, advance key initiatives beyond COP28, and help keep the goal of limiting global average temperature rise to 1.5°C within reach.

Before his roles at ALTÉRRRA and COP28, Al Suwaidi, an experienced ambassador and climate change negotiator, held leading roles as UAE ambassador to Spain, Andorra, and Vatican City; UAE consul general in New York; and as the UAE's lead negotiator on Climate Change, Energy and Sustainability in multilateral negotiation processes that led to the adoption of the Paris Agreement and the United Nations Sustainable Development Goals in 2015.

Al Suwaidi earned a master of science in geosciences from Simon Fraser University in Canada and a bachelor of science in earth science from Brunel University in the United Kingdom. He was also awarded the Grand Cross of the Order of Isabella the Catholic by the Government of Spain for his extraordinary services as ambassador in promoting international relations.



Amy Hepburn

CEO, Investor Leadership Network

As CEO of the Investor Leadership Network Secretariat since 2020, Amy Hepburn is charged with designing and delivering the long-term strategy of the ILN and representing the Network in collaboration with global stakeholders. Amy is a recognized impact investing expert and social entrepreneur with deep expertise on gender lens social investments and the care of children in crises. In this capacity, she has spent 20 years driving social change globally in the private, non-profit and public sectors through the creation of unique public/private partnerships and investing for high impact social returns. Her partners consist of visionary leaders and influencers, governments, social entrepreneurs, non-profits, forward thinking companies, foundations and venture philanthropists seeking innovative solutions to persistent social issues. Amy was a Delegate on the first G7 Gender Equality Advisory Council created by Prime Minister Trudeau, and an active member of the NationSwell Council and The Global Women's Forum on Economy and Society. She has Faculty appointments at Duke University and George Washington University where she teaches on social impact, gender equality, the care of children in crises, human rights and humanitarian action.



Alan Tannenbaum

CEO and Group Head, BMO Capital Markets

Alan Tannenbaum was appointed CEO and group head of BMO Capital Markets in November 2023. In this role, he is responsible for BMO's interactions with corporate, government, and institutional clients in global markets. He is a member of the bank's Executive Committee.

Prior to his appointment, Tannenbaum was head of Global Investment and Corporate Banking (I&CB), where he oversaw relationships with corporate, government, and financial sponsor clients worldwide, including equity and debt underwriting, leveraged finance, corporate lending and project financing, mergers and acquisitions advisory services, and global trade and banking.

Tannenbaum has more than 25 years of experience on Wall Street. He joined BMO Capital Markets in 2010 and was cohead of global equity products, with responsibility for overseeing all of BMO's equity research, equity sales and trading, and various equity finance businesses. In 2017, he moved to I&CB as head of the Global Corporate Finance Solutions group, with responsibility for all capital-raising activities and associated risk across equity and fixed income.

Prior to joining BMO, Tannenbaum spent 13 years at Lehman Brothers, including as head of European equity capital markets, based in London, and head of US institutional sales, based in New York.

Tannenbaum is a graduate of the University of Michigan with a bachelor of arts degree in English literature with high honors. He lives in New York City with his wife and has four adult children.



Ambassador Bruce Heyman

Closing Remarks: CEO, Power Sustainable

Former Ambassador Bruce Heyman is chief executive officer of Power Sustainable, an alternative asset manager focused on North American infrastructure and private equity. Ambassador Heyman is a 33-year veteran of Goldman Sachs, where he served as partner and managing director in the Chicago, IL, office. Bruce left Goldman to serve as the United States ambassador to Canada under President Barack Obama from 2014 until 2017. Since then, he has joined the board of Chicago Public Media, formerly cochaired the advisory board of the Canada Institute at the Wilson Center, and has been named an honorary patron of the Council of the Great Lakes Region.

Heyman is the coauthor of the bestselling book *The Art of Diplomacy*, which highlights the extraordinary country of Canada and takes an in-depth look at why diplomacy matters now more than ever. Heyman officially joined Power Sustainable, a subsidiary of international financial services holding company Power Corporation of Canada, in October 2024.

He holds a bachelor of arts in economics and a master of business administration from Vanderbilt University.

OPENING REMARKS



Raymond Chun

Group President and CEO, TD Bank Group

Raymond Chun was appointed group president and chief executive officer of TD Bank Group on February 1, 2025. Chun has more than 30 years of banking experience and is a member of the TD Bank Group Board of Directors.

Prior to taking on the role of chief executive officer, Chun served as chief operating officer of TD Bank Group and, prior to that, as group head of Canadian Personal Banking. He has held senior leadership roles across the Bank, including serving as president and CEO of TD Insurance, president of TD Direct Investing, and group head for Wealth Management and TD Insurance. Chun has also worked across the Bank in a variety of areas, including product, distribution, direct channels, customer experience, and data and analytics. He began his career with TD as a management associate in 1992.

As CEO, Chun is committed to driving the Bank's progress through strategic transformation, creating exceptional customer experiences, and fostering diverse, high-performing teams that deliver long-term value for customers, clients, and shareholders.

Born in Korea, Chun holds a bachelor of arts degree from the University of Western Ontario and a master of business administration from Queen's University.

Chun and his wife, Karen, make their home in Oakville, Ontario, and they have two grown children.

A CONVERSATION WITH THE HONORABLE FRANÇOIS-PHILIPPE CHAMPAGNE, MINISTER OF FINANCE OF CANADA



François-Philippe Champagne

Minister of Finance and National Revenue

François-Philippe Champagne was first elected as a member of Parliament for Saint-Maurice—Champlain in 2015. He has previously served as minister of Innovation, Science and Industry, minister of Foreign Affairs, minister of Infrastructure and Communities, and minister of International Trade.

Before politics, he spent more than 20 years as a businessman, lawyer, and international trade specialist at major European companies in energy, engineering, and innovation, including as vice president and senior counsel of ABB Group and in senior legal and ethics roles at Amec Foster Wheeler. In 2009, he was named a Young Global Leader by the World Economic Forum.

As minister of International Trade, he oversaw the entry into force of the Canada-European Union trade agreement and the signing of the Comprehensive and Progressive Agreement for Trans-Pacific Partnership. As minister of Infrastructure, he managed Canada's \$187 billion infrastructure investment plan. As minister of Foreign Affairs, he led the creation of Canada's Declaration Against Arbitrary Detention, endorsed by more than 80 countries. Most recently, as minister of Innovation, Science and Industry, he helped attract major investment to Canada and advanced clean technology and research and development.

Champagne holds a law degree from the Université de Montréal and a master of laws from Case Western Reserve University, and studied international law at The Hague Academy of International Law.



Richard Ditzio

Moderator: CEO, Milken Institute

Richard Ditzio is the chief executive officer of the Milken Institute, responsible for all pillars and departments across the organization's global footprint. Under his leadership, the Institute expanded its staff and programmatic work to Asia, Europe, the Middle East, and Latin America. He joined the Institute after a 25-year career in banking, most recently serving as CEO of Citi Private Bank. Prior to that, Ditzio ran the North American ultra-high-net-worth (UHNW) practice for the bank, leading 24 offices across the United States and Canada. In these roles, he counseled clients on issues such as business succession, philanthropy, and the challenges of raising children amid great affluence. His work on UHNW families, diversity, equity, and inclusion, corporate leadership, and philanthropy has been widely profiled in media outlets, including *The Wall Street Journal*, *Financial Times*, *Lifestyles Magazine*, CNBC, and Reuters, and he speaks around the world on these topics. A recipient of the National Society of Fund Raising Executives Corporate Executive Award, Ditzio has been involved with numerous nonprofit boards and charitable organizations throughout his career.

MOBILIZING CAPITAL AT SCALE: FINANCING CANADA'S NEXT GROWTH CHAPTER



Luiza Savage

Moderator: Editorial Director, Washington Post Intelligence

Luiza Savage is editorial director at WP Intelligence, a premium service for decision-makers navigating the intersection of business, technology, and geopolitics. She oversees a suite of analytical research reports, forward-looking newsletters, live briefings, and convenings for exclusive membership Councils, delivering actionable intelligence on global security, energy, health care, and emerging technologies. An entrepreneurial media leader with a global outlook, Savage draws on more than 20 years of experience in journalism to build a trusted space where leaders gain clarity on fast-moving policy and industry shifts shaping the world.

Previously, Savage was executive editor for growth at Politico, where she launched new editorial products and oversaw podcasts, video, and live events and summits, and was the driving force behind the creation of Politico Canada. Earlier in her career, Savage was the Washington, DC, bureau chief for *Macleans* magazine and a newspaper reporter focused on politics, policy, and legal affairs. She produced and hosted two television documentaries on Canada-US relations. She holds an economics degree from Harvard University and a master's degree from Yale Law School, earned as a Knight Foundation Journalism Fellow. She was a Jefferson Fellow of the East-West Center and is a fellow at the Canadian Global Affairs Institute. She is a frequent speaker at global events and conferences.



Jeremy Carter

Global Analytical Head, Fitch Ratings

Jeremy Carter is the global analytical head and a member of the Ratings Executive Committee. In that role, he is responsible for Fitch's ratings teams.

Most recently, Carter was global group head for corporate ratings. His team was responsible for the rating and surveillance of more than 2,000 nonfinancial corporate ratings with \$14 trillion of rated debt.

Carter was chief credit officer for Fitch Ratings. The chief credit officer and his team act as a check and balance on the ratings team, providing additional perspectives and research to protect the quality of Fitch's ratings. Before that, Carter was Fitch's first chief criteria officer, during which he established a central team to review and approve the firm's rating criteria and models.

In 2011, Carter launched the Credit Market Commentary team at Fitch. The team produces Fitch Wire, which offers rapid Fitch opinions on the most important events affecting the global credit markets.

Carter joined Fitch Ratings in 2005 in its European Structured Credit Group. Before joining Fitch, Carter was the London bureau chief for Institutional Investor.

Carter is a graduate of Exeter University.



John McKenzie

Chief Executive Officer, TMX Group

John McKenzie is the chief executive officer of TMX Group. McKenzie is a member of the TMX Group Board of Directors and of the boards of directors of several TMX Group subsidiaries. McKenzie has worked for TMX for more than 25 years. Prior to his appointment as CEO on August 17, 2020, he served as chief financial officer and was responsible for corporate strategy, corporate development, investor relations, and financial management of the company, as well as administrative oversight of TMX Group's Capital Formation business.

From 2015 to 2016, McKenzie served as president of the Canadian Depository for Securities (CDS), Canada's equity and fixed-income clearing house and a wholly owned subsidiary of TMX Group. Prior to that, he was the chief operating officer and chief financial officer of CDS. McKenzie is a fellow of the Institute of Chartered Professional Accountants of Ontario (Fellow of the Chartered Professional Accountants and Fellow of the Certified Management Accountants) and has an MBA from Edinburgh Business School, Heriot-Watt University, and an Honors BBA from Wilfrid Laurier University. He has served on a number of boards and is currently the chair of the World Federation of Exchanges and a board member and treasurer of the Hamilton Health Sciences Foundation.



Hugh Murray

Deputy Chief Investment Officer, Future Fund

Hugh Murray is the deputy chief investment officer at the Future Fund. His primary focus is portfolio design. Murray joined the Future Fund team in 2011 and was most recently the head of Overlays. Previously, he was employed as the head of Asia-Pacific Equity Derivative Trading at Nomura. Prior to that, Murray worked with both Lehman Brothers and Goldman Sachs.

Murray holds a bachelor of engineering and a master of business administration from the University of Melbourne.



Tim Wiggan

*President and CEO, TD Securities; Group Head, Wholesale Banking,
TD Bank Group*

Tim Wiggan is president and CEO of TD Securities and group head of Wholesale Banking, TD Bank Group.

Wiggan previously served as group head of Wealth Management and Insurance, where he was responsible for the TD Direct Investing, Private Wealth Management, and Asset Management businesses in Canada, the United States, Asia, and Europe, as well as the TD Insurance business, which includes home, auto, creditor, life, and travel medical.

Prior to that, Wiggan served as vice chair and cohead of Global Investment Banking, leading the dealer's Investment Banking, Mergers and Acquisitions, and Capital Markets activities, as well as cohead of Global Markets sales, trading, and origination functions for TD Securities.

His career with TD spans more than 20 years, originally joining in 2000 with the acquisition of Newcrest Capital. In 2013, Tim was appointed CEO of TD Asset Management, overseeing investment management, operations, risk management, and distribution. In 2017, he was appointed head of Equities and Commodities and served in that capacity until 2021.

Wiggan also played a crucial role as cochair of the TD Securities Sustainable Finance and Advisory Council, contributing to the development and support of the firm's sustainability strategy. He was also the cochair of TD's United Way High Value Giving Campaign, and a former member of Crescent School's Board of Governors.

Wiggan holds a bachelor of arts from the University of Western Ontario and is a chartered financial analyst.

INVESTING IN INDUSTRIES THAT ARE CHANGING THE WORLD



Tim Dattels

Moderator: Senior Advisor, TPG Global; Director TikTok USA, Sagard, Seviore (Temasek); Chair, Alpine Canada

Timothy Dattels serves as a senior adviser to TPG Global, having served as a partner of TPG Capital, chairman of TPG Asia, and a member of the firm's Management Committee. In this role, he has been based in San Francisco, Hong Kong, and Singapore.

Prior to joining TPG in 2004, Dattels served as a partner and managing director of Goldman Sachs and head of Investment Banking in Asia. He received an MBA from Harvard Business School and a bachelor of arts with honors from the University of Western Ontario. He serves or has served on the boards of directors of Sagard Holdings, Cushman & Wakefield, BlackBerry, Invest in Canada, Parkway Holdings, Primedia Inc., Shangri-La Asia Ltd., Sing Tao News Corporation Ltd., and SFJazz. He is the chairman of the Jackson Laboratory, an independent not-for-profit biomedical research institution focused on discovering the genetic basis for preventing and curing human disease and enabling research and education for the global biomedical community.

In addition, Dattels serves as chairman of Alpine Canada Alpin, the national governing body for para-alpine, ski cross, and alpine high-performance ski racing in Canada. He has also been appointed by the prime minister of Canada as a representative on the Asia-Pacific Economic Cooperation Business Council.



Deborah Orida

President and CEO, PSP Investments

Deborah K. Orida is President and Chief Executive Officer at the Public Sector Pension Investment Board (PSP Investments). Ms. Orida joined PSP Investments in 2022 from the Canada Pension Plan Investment Board (CPP Investments), where she was the Global Head of Real Assets and Chief Sustainability Officer. At CPP Investments, she previously held the role of Senior Managing Director and Global Head of Active Equities and also spent six years in Hong Kong as Head of Private Equity Asia. She joined CPP Investments after close to a decade at Goldman Sachs in New York and Toronto. Ms. Orida has a Bachelor's degree from Queen's University and an MBA from The Wharton School of the University of Pennsylvania. Ms. Orida has been a Board member of a number of public, private, and not-profit organizations.



Tony Minella

Cofounder and President, Eldridge Industries; CEO, Eldridge Capital Management

Tony Minella is cofounder and president of Eldridge Industries and chief executive officer of Eldridge Capital Management. As president of Eldridge Industries, Minella has been instrumental in defining the culture, sourcing growth opportunities, and assembling successful management teams for both Eldridge Industries and its businesses.

Previously, Minella was chief investment officer of Security Benefit. Prior to joining Security Benefit, he was the cohead of the Corporate Credit Group at Guggenheim Investments, where he cochaired its Investment Committee. Minella serves on the boards of A24, Aurify, Cain, Flexjet, Everly, gamma, Zinnia, SMT, Stone Canyon Industries, and Stonebriar Finance Holdings. Minella is a member of the US Olympic and Paralympic Foundation Trustee Council and supports the vital work of Radical Hope, Girls Leadership, Prostate Cancer Foundation, YC Community Foundation, and Elevate Big Sky, as well as Brunswick School and Avon Old Farms.

He is a graduate of Avon Old Farms and received his AB in economics from Bowdoin College.



Alan Tannenbaum

CEO and Group Head, BMO Capital Markets

Alan Tannenbaum was appointed CEO and group head of BMO Capital Markets in November 2023. In this role, he is responsible for BMO's interactions with corporate, government, and institutional clients in global markets. He is a member of the bank's Executive Committee.

Prior to his appointment, Tannenbaum was head of Global Investment and Corporate Banking (I&CB), where he oversaw relationships with corporate, government, and financial sponsor clients worldwide, including equity and debt underwriting, leveraged finance, corporate lending and project financing, mergers and acquisitions advisory services, and global trade and banking.

Tannenbaum has more than 25 years of experience on Wall Street. He joined BMO Capital Markets in 2010 and was cohead of global equity products, with responsibility for overseeing all of BMO's equity research, equity sales and trading, and various equity finance businesses. In 2017, he moved to I&CB as head of the Global Corporate Finance Solutions group, with responsibility for all capital-raising activities and associated risk across equity and fixed income.

Prior to joining BMO, Tannenbaum spent 13 years at Lehman Brothers, including as head of European equity capital markets, based in London, and head of US institutional sales, based in New York.

Tannenbaum is a graduate of the University of Michigan with a bachelor of arts degree in English literature with high honors. He lives in New York City with his wife and has four adult children.



David Steinbach

Global Chief Investment Officer, Managing Partner, Hines

David Steinbach is the global chief investment officer and a managing partner at Hines, where he leads the firm's global investment strategy and capital allocation across all 30 countries and product types. He is a member of the firm's Management, Executive, and Investment Committees, playing a key role in shaping the firm's long-term vision.

Since joining Hines in 1999, Steinbach has played a pivotal role in transforming the company into a top-tier global investment manager. He led the creation and scaling of Hines' flagship discretionary funds, growing the platform to over \$48.5 billion in assets under management (AUM) and expanding its institutional and private wealth investor base. During his tenure, Hines has navigated multiple real estate cycles and grown AUM from \$13.6 billion to over \$91.7 billion (as of December 31, 2025), becoming one of the most trusted names in private real estate. He oversees the firm's investment professionals across the Americas, Europe, and Asia-Pacific, and is responsible for ensuring investment discipline, innovation, and impact on behalf of Hines' global investor clients.

Steinbach is a sought-after speaker and media contributor, regularly appearing on CNBC, Bloomberg, and at leading industry forums to discuss the future of investing, capital markets, and sustainable urban development.

Outside of Hines, Steinbach serves on the executive board of Fast Company. He and his wife, Rebecca, have endowed two college scholarships for first-generation students pursuing degrees in business or public health, and have long championed various initiatives supporting foster care and adoption.

He earned a bachelor of business administration and a master of business administration from Texas A&M University.

THE GLOBAL AI ECONOMY: CAPITAL, SOVEREIGNTY, AND CANADA'S COMPETITIVE FUTURE



Susan Li

Moderator: Correspondent, Fox Business Network

Susan Li joined the FOX Business Network (FBN) as a business correspondent in January 2019. In this capacity, Li covers breaking financial news based out of FBN's headquarters in New York.

Throughout her tenure with the network, Li has interviewed some of the most prominent names in business and economic policy, including Apple CEO Tim Cook, Canadian Prime Minister Justin Trudeau, Quibi CEO Meg Whitman, and Uber CEO Dara Khosrowshahi. Most recently, Li led reporting from Hong Kong during the 2019 protests, also known as the Anti-Extradition Law Amendment Bill movement, in addition to leading reporting from the floor of the New York Stock Exchange as Uber made its public market debut as the largest American initial public offering on the market since 2012.

Previously, Li served as coanchor of CNBC's *Asia Squawk Box* and *Worldwide Exchange*, where she covered global economic and political issues. Li also hosted CNBC International's *First Class*, a luxury travel and lifestyle program.

Prior to CNBC, Li was a Hong Kong-based anchor with Bloomberg Television, where she hosted *First Up* with Susan Li, which won "Best News Program" at the 2012 Asian Television Awards. Additionally, she was the network's lead anchor in Asia, hosting her talk show *Asia Stars*, *Bloomberg Edge*, and *Morning Call*.

A graduate of the University of Toronto with a degree in economics, Li got her start reporting for the Canadian Broadcasting Corporation, where she covered a range of political and consumer topics.



Aidan Gomez

Cofounder and CEO, Cohere

Aidan Gomez is cofounder and CEO at Cohere, the world's leading sovereign AI company. Prior to Cohere, Gomez worked at Google Brain, where he coauthored the paper *Attention is All You Need*, which introduced the groundbreaking Transformer architecture for large language models. He also collaborated with a number of AI luminaries, including Geoffrey Hinton and Jeff Dean, during his time at Google Brain, where the team focused their efforts on large-scale machine learning.

Gomez also sits on the board of directors for Rivian. Based in Toronto and London, Gomez holds a BS in computer science from the University of Toronto and a PhD in computer science from the University of Oxford.



Dave McKay

President and CEO, RBC

Dave McKay is president and CEO of RBC, Canada's biggest bank and one of the largest in the world based on market capitalization. He is reimagining the future of financial services to help RBC's clients thrive and communities prosper.

Under his leadership, the bank's global presence has expanded across several key markets, including City National Corporation in the US and Brewin Dolphin in the UK. Most recently, he guided the bank through the once-in-a-generation acquisition of HSBC Bank Canada, further positioning RBC as the bank of choice for internationally connected clients.

In his home market, McKay is a leading voice on Canada's global competitiveness, as well as an unwavering champion of big ideas and bold ambition.



Evan Solomon

*Minister of Artificial Intelligence and Digital Innovation and
Minister responsible for the Federal Economic Development Agency
for Southern Ontario*

Evan Solomon is no stranger to turning moments of profound change into opportunities to build a better future for Canadians. Long before being elected as the Member of Parliament for Toronto Centre in 2025, Solomon forged a dynamic 10-year career as an entrepreneur, launching and leading a venture that bridged technology and media, with a focus on connecting with Canadians. His entrepreneurial drive sharpened his instinct for innovation and his talent for building teams capable of tackling the challenges of a rapidly shifting world.

Recognized as a trusted voice in Canadian journalism, Solomon had a broadcasting career spanning more than two decades, across newsrooms, studios, and digital platforms. As the acclaimed host of CTV's *Power Play* and *Question Period*, and CBC's *Power & Politics*, he earned a reputation for incisive analysis and fearless interviews. His work as a columnist for *Maclean's* and *The Globe and Mail*, as well as his role as publisher of GZERO Media and senior executive at Eurasia Group, made him a fixture not just on Canadian airwaves but also among global leaders seeking clarity amid complexity.

Solomon is also an author and has contributed to bestselling works such as *Fueling the Future* and *Feeding the Future*. His important contributions to Canada have earned him the King Charles III Coronation Medal.

It was the historic hinge moment Canada is currently facing that called Solomon into the public service. Inspired by the conviction that this is an opportunity and a responsibility not to be missed, he answered the prime minister's call, determined to help shape Canada's digital future to deliver better services for Canadians.

Solomon is a proud graduate of McGill University, having majored in English literature and religious studies. He is a devoted father of two and lives in Toronto with his wife, Tammy—always guided by the belief that bold ambition, entrepreneurial spirit, and a deep sense of service can build the future Canadians deserve.

BEYOND CAPITAL: HOW LONG-TERM INVESTORS ARE CREATING VALUE



Amber Kanwar

Moderator: Host, In the Money with Amber Kanwar

Amber Kanwar hosts Canada's top investing podcast, *In the Money with Amber Kanwar*. Throughout her 15-year career, she has interviewed thousands of portfolio managers, CEOs, political leaders, and newsmakers from around the world, becoming one of Canada's most trusted and recognizable business journalists. For over a decade, she was a familiar face on Canada's flagship business channel, BNN Bloomberg. She has also appeared as a contributor in *The Globe and Mail* and on CTV and Bloomberg.



Ambassador Bruce Heyman

CEO, Power Sustainable

Former Ambassador Bruce Heyman is chief executive officer of Power Sustainable, an alternative asset manager focused on North American infrastructure and private equity. Ambassador Heyman is a 33-year veteran of Goldman Sachs, where he served as partner and managing director in the Chicago, IL, office. Bruce left Goldman to serve as the United States ambassador to Canada under President Barack Obama from 2014 until 2017. Since then, he has joined the board of Chicago Public Media, formerly cochaired the advisory board of the Canada Institute at the Wilson Center, and has been named an honorary patron of the Council of the Great Lakes Region.

Heyman is the coauthor of the bestselling book *The Art of Diplomacy*, which highlights the extraordinary country of Canada and takes an in-depth look at why diplomacy matters now more than ever. Heyman officially joined Power Sustainable, a subsidiary of international financial services holding company Power Corporation of Canada, in October 2024.

He holds a bachelor of arts in economics and a master of business administration from Vanderbilt University.



Jenny Johnson

CEO, Franklin Templeton Investments

Jenny Johnson is the chief executive officer of Franklin Templeton. In a career spanning more than 35 years, she has been a driving force behind the company's transformation into one of the largest global investment managers across public and private asset classes, with \$1.7 trillion in assets under management.

Johnson held leadership roles in all major divisions of the business—including investment management, distribution, technology, operations, and wealth management—before becoming CEO in February 2020. She has led the business's evolution in recent years, further diversifying the company's investment capabilities and client solutions through key strategic acquisitions and investments.

Johnson was named to *Fortune's* "Most Powerful Women" list in 2026, recognizing the world's most influential business leaders. She has also been named to *Forbes'* "World's 100 Most Powerful Women" list and has been included on *Barron's* list of the "100 Most Influential Women in US Finance." The Committee for Economic Development, the public policy center of the Conference Board, honored Johnson with a 2024 Distinguished Leadership Award. In 2026, she was named a CNBC Changemaker, a list spotlighting women whose accomplishments have left an indelible mark on the business world. A sought-after speaker at industry conferences and global forums, Johnson frequently shares her perspective on leadership, the evolving investment landscape, technology, innovation, and digital assets.

Johnson serves on the board of directors of Thermo Fisher Scientific and the Investment Company Institute's Board of Governors. She is a member of the International Advisory Panel of the Monetary Authority of Singapore, the Advisory Board on AI in Finance for Luxembourg, and the Advisory Group to the Asian Development Bank, and serves on the NYSE Board Advisory Council. In addition, Johnson is a board member of the Memorial Sloan Kettering Cancer Foundation and Catalyst. Previously, she served as a board member of Stanford's Lucile Packard Children's Hospital and the San Francisco Giants. Johnson earned a BA in economics from the University of California, Davis.



Jack Neumark

Co-CEO, Board Member and Managing Partner, Fortress Investment Group

Jack Neumark is cochief executive officer and a managing partner of the firm. He is also cohead of asset-based finance. Neumark is based in New York, serves on the board of directors, the Leadership Committee, and is a chief investment officer and/or member of several investment committees.

Neumark started the Legal Assets business at Fortress in 2013 and launched the Insurance Solutions business in 2021. Prior to joining Fortress in May 2010, Neumark was a senior vice president at Plainfield Asset Management, a multibillion-dollar, multi-strategy hedge fund based in Greenwich, CT, where he focused on bankruptcy, restructuring, and litigation matters within Plainfield's portfolio. Neumark also practiced law at Wachtell, Lipton, Rosen & Katz in the restructuring and finance group and at Simpson Thacher & Bartlett LLP in the corporate group.

Neumark received his BA in European history from Vanderbilt University with Phi Beta Kappa and summa cum laude honors and his JD from the University of California, Los Angeles School of Law.



John Porter

Chief Investment Officer, AGF Investments Inc.

John Porter is chief investment officer (CIO) at AGF Investments Inc., where he leads global investment strategy across equities, multi-asset, and fixed income.

With more than two decades of experience, he is known for building high-performing investment teams designed to succeed in today's increasingly complex and dynamic markets. His leadership approach emphasizes innovation and collaboration, with a focus on developing differentiated investment organizations built to adapt and evolve with changing market conditions.

Most recently, Porter served as CIO at BNY Investments' Newton Investment Management, where he led the firm's global investment platform, overseeing approximately \$100 billion in assets under management across equity, multi-asset, and fixed-income strategies, and a team of more than 75 investment professionals.

Prior to that, he was equity chief investment officer and portfolio manager, with responsibility for US growth strategies. He joined the firm in 2016 as a portfolio manager focused on US growth equities.

Earlier in his career, Porter served as president of Seaward Management Company and CIO of JP3 Capital Management. He began his investment career at Fidelity Investments, where he spent 15 years as both an equity analyst and portfolio manager.

Porter holds an MBA in finance and accounting from the University of Chicago, as well as a master of science and a bachelor of science in aerospace engineering from the University of Michigan.



Mary Ng

Closing Remarks: Former Minister of International Trade, Canada; Senior Fellow, Milken Institute

The Honourable Mary Ng, P.C., is a globally respected voice on international trade, inclusive economic growth, and business leadership. From 2018 to 2025, she served as Canada's Minister of International Trade, Small Business and Economic Development—becoming the country's longest-serving Trade Minister. A global leader in international trade, Mary led Canada's trade agenda at the highest levels. She advanced key relationships with the United States and Mexico under CUSMA/USMCA and with the European Union through CETA, while deepening partnerships across Africa, CARICOM, and South America. As a principal architect of Canada's Indo-Pacific Strategy, she strengthened trade and investment ties across the Asia-Pacific and expanded Canada's engagement with ASEAN and India, consistently advancing Canada as a trusted, reliable rules-based trading partner. During her tenure, Mary oversaw negotiations of major trade agreements, including the Canada-UK Trade Continuity Agreement (post-Brexit), the Canada-Indonesia Comprehensive Economic Partnership Agreement, a modernized Canada-Ukraine Free Trade Agreement, and the Canada-Ecuador Free Trade Agreement. She led Canada's strategic engagement on Canada-ASEAN FTA negotiations, while guiding the United Kingdom's accession to the Comprehensive and Progressive Agreement for Trans-Pacific Partnership (CPTPP), where she chaired the CPTPP Commission in 2024. Mary represented Canada at the G7, G20, WTO, APEC, OECD and other multi-lateral forums – making her a truly global leader