

2025 GLOBAL TOWARD A FLOURISHING FUTURE

EVENT RECAP REPORT

OVERVIEW

The Milken Institute Global Conference convened to tackle urgent challenges and realize exciting opportunities. Individuals with the capital and influence to change the world connected with those whose expertise and creativity are reinventing health, finance, business, technology, philanthropy, industry, and society.

The conference centered on the theme of *Toward a Flourishing Future* as we enter a period of collective determination and cautious optimism. At our flagship annual event, we gathered our diverse and forward-thinking community to tackle urgent issues and seize opportunities to collectively shape a more sustainable, equitable, and resilient future.

THE NEXT GLOBAL CONFERENCE WILL TAKE PLACE

MAY 3-6, 2026



CONTENT AND SPEAKERS

The 2025 Milken Institute Global Conference featured 172 public sessions and 119 private roundtables and events, totaling nearly 300 opportunities to both elevate our community's thought leadership and make meaningful connections onsite. With more than 1,000 speakers participating in this year's flagship event, the perspectives featured on stage reflected the significant amount of expertise, resources, creativity, and innovation across the Milken Institute ecosystem. Of the more than 1,000 speakers that participated, 36 percent were women, 42 percent were first-time speakers at a Milken Institute event, and 22 percent hailed from regions outside of North America, including Asia, Africa, Europe, Oceania, the Middle East, and South America.

The Global Conference theme of *Toward a Flourishing Future* resonated across the four-day program, with sessions focused on timely topics such as global trade, artificial intelligence, climate resilience, and financial markets, with content underpinning what it means to build a meaningful life, including education, affordable housing, mental health, and financial wellness.















GOVERNMENT ENGAGEMENT

More than 60 government officials and political leaders from 17 countries representing international, federal, state, and local levels participated in this year's conference across 50 public and private sessions. Topics of discussion included "Al's Horizon: Growth and Guardrails," "Balance Sheet: The US Government Budget and National Debt," "Business and the Global Economy: Driving Growth and Innovation," "Forging Global Alliances: Innovation and Strength in Modern Diplomacy," "Latin America: A New Era of Opportunity," "Learning Curves: Reimagining the State of American Education," "Rebuilding Communities After Disaster," "Rising Strong: Los Angeles' Path to Recovery," "Shifting the Paradigm for Health Care," and "US Economic Competitiveness in a Changing World."

Key government voices included US Treasury Secretary Scott
Bessent; Former First Lady of the United States Jill Biden; World
Bank Group President Ajay Banga; Head of UAE Presidential Court's
International Affairs Office and Group CEO of 2PointZero Mariam
bint Mohammed AlMheiri; Los Angeles Mayor Karen Bass; 14th
Deputy Prime Minister of Luxembourg Xavier Bettel; Ambassador
Nicole Bintner of Luxembourg; Former Prime Minister of the
United Kingdom Tony Blair; Federal Communications Commission
Chairman Brendan Carr; International Monetary Fund Managing
Director Kristalina Georgieva; Inter-American Development Bank
President Ilan Goldfajn; Hawaii Governor Josh Green; Brazilian
Finance Minister Fernando Haddad; US Representative Darrell Issa
of California; White House Office of Science and Technology Policy
Director Michael Kratsios; 47th President of Ecuador Guillermo
Lasso; Venezuelan Democratic Movement Leader María Corina

Machado; Ambassador Peter Mandelson of the United Kingdom; Chairman of Abu Dhabi Department of Health Mansoor Ibrahim Al Mansoori; 33rd President of Colombia Iván Duque Márquez; 55th Speaker of the US House of Representatives Kevin McCarthy; US Education Secretary Linda McMahon; California First Partner Jennifer Siebel Newsom; Ambassador Alejandro Oxenford of Argentina; Centers for Medicare and Medicaid Services (CMS) Administrator Mehmet Oz; President of Paraguay Santiago Peña; Commodity Futures Trading Commission (CFTC) Acting Chair Caroline Pham; Federal Housing Finance Agency Director William Pulte; Ambassador Kevin Rudd of Australia; 54th Speaker of the US House of Representatives Paul Ryan; US Representative Bryan Steil of Wisconsin; Congressional Budget Office Director Phillip Swagel; German Federal Ministry of Finance State Secretary Heiko Thoms; and Virginia Governor Glenn Youngkin.







HEALTH

Global Conference health programming included 10 public and 10 private sessions across a range of timely, relevant topics such as health data, cancer diagnostics, medical technologies, AI in health, biomedical innovation, food as health, chronic disease, obesity, supply chain resilience, longevity, private equity and patient care, caregiving, workforce resilience and risk mitigation, women's health, and more.

The opening health plenary began with a conversation with Former First Lady of the United States Jill Biden, chair of the newly launched Milken Institute Women's Health Network. The conversation continued with "In Service of a Healthier Tomorrow," a diverse panel of leaders including Gregory Case, president and CEO, Aon; Judy Faulkner, CEO and founder, Epic; Robert Ford, chairman and CEO, Abbott; Pablo Legorreta, founder and CEO, Royalty Pharma; and Ellen Sigal, chairperson and founder, Friends of Cancer Research. Participants also viewed a conversation with new CMS Administrator Mehmet Oz, who outlined his priorities for strengthening the nation's health programs.

The Milken Institute Women's Health Network will serve as a global collaborative to collate, elevate, and advance existing and new research and innovation efforts across the women's health ecosystem, which has been critically underfunded for decades.



FINANCE

Milken Institute Finance hosted 20 public sessions and 19 private sessions throughout the conference. A range of topics were covered, including the US economy, inclusive capitalism, lifetime financial security, critical minerals, financial technology, veterans' economic mobility, cryptocurrencies, global trade, strategic competitiveness, affordable housing, climate capital, small business innovation, Al and finance, and health innovation investment.

Leaders in finance included Wally Adeyemo, 15th US deputy secretary, US Department of the Treasury; Mariam bint Mohammed AlMheiri, group CEO, 2PointZero and chair, International Affairs Office, Presidential Court, United Arab Emirates; Dana Bezerra, president, Americas, CREO Syndicate; Mona Dexter, vice president, military and veteran affairs, Comcast; Dante Disparte, chief strategy officer and head of global policy and operations, Circle; Darrell Issa, US representative, California; Sylvia Kwan, CEO and chief investment officer, Ellevest; Peyton Manning, two-time Super Bowl-winning quarterback, five-time NFL MVP, member of the Pro Football Hall of Fame; Spider Marks, major general (ret.), Academy Securities; Matthew Oppenheimer, co-founder and CEO, Remitly; Caroline Pham, acting chairman, CFTC; William Pulte, director, Federal Housing Finance Agency; and David Rubenstein, co-founder and co-chairman, Carlyle.

The Milken Institute welcomed the HBCU Strategic Initiative and Fellowship Program cohort to Global Conference to attend a dynamic range of sessions and participate in a recognition ceremony after the two-part session of "The Intersection of Investment, Art, and Cultural Impact: A Conversation with Babyface and Sherrese Clarke" and "HBCUs: Advancing Legacy, Innovation, and Impact."



PHILANTHROPY

Milken Institute Strategic Philanthropy gathered a multitude of participants to engage with eight public panels and 12 private sessions across corporate philanthropy, social impact, science and brain health, and FinTech innovation. Discussion topics covered how to strengthen communities, expand mental health solutions and funding for rare diseases, and collaborate with the private sector to prevent gun violence. Notable speakers included Bill Ready, Jeff T. Green, Mary Obelnicki, Francis Collins, John Palfrey, and C.D. Glin.

The Milken Institute and the Motsepe Foundation also announced the winner of the Milken-Motsepe Prize in FinTech, a \$2 million innovation award designed to reward companies working to expand access to capital and financial services for small businesses in emerging and frontier markets. The \$1 million grand prize was awarded to Verto, a business-to-business cross-border payments platform that eliminates intermediary fees, handles 49 currencies, and settles transactions quickly.

Milken Institute Strategic Philanthropy hosted its annual Community Dinner in conjunction with Global Conference, bringing together thought leaders, philanthropists, heads of foundations and corporate philanthropy, changemakers, and innovators. The celebratory evening focused on the importance of building, nurturing, and strengthening communities through philanthropic action. This year's guest was actor, producer, and philanthropist Patrick Dempsey, who spoke about founding the Dempsey Center and shared the importance of supporting cancer survivors, along with their caretakers and families.



INTERNATIONAL

Milken Institute International presented nearly 40 public sessions and roundtables featuring more than 170 speakers (20 percent of total speakers) across Africa, Asia, Europe, Latin America, the Middle East, Oceania, and South America. Speakers delved into a variety of topics, including global investment, Ukraine, Latin America's tech frontier, infrastructure investment, and more. International attendees hailed from the United Kingdom, United Arab Emirates, Canada, Singapore, Saudi Arabia, Brazil, Mexico, China, Qatar, Switzerland, Australia, South Korea, and more.

A range of high-level officials included Masaaki Taira, minister for digital affairs, minister for administrative reform, minister for National Civil Service System, and minister of state, Japan; Fernando Haddad, minister of finance, Brazil; and Doris Uzoka-Anite, minister of state, Federal Ministry of Finance, Nigeria.

Executive Vice President of Milken Institute International Laura Deal Lacey moderated an insightful public fireside conversation with Fernando Haddad, the minister of finance of Brazil, at this year's Global Conference.





AUDIENCE

The Global Conference convened more than 4,000 in-person attendees to engage with thought-provoking content and participate in dynamic discussions. Participants came from across the globe, representing 67 countries. Global leaders, C-suite executives from Fortune 500 and global companies, and changemakers in the fields of finance, health, and philanthropy came together to spark insights.

The Milken Institute prioritized accessibility to the event by streaming more than 172 public sessions via our website (milkeninstitute.org) and Vimeo, attracting nearly 100,000 views from 160 countries and counting. The top five countries for viewing were the United States, the United Kingdom, Canada, Brazil, and India.



TOP 10 PANELS:

- 1. Global Capital Markets
- 2. Credit Outlook
- 3. Global Asset Management and Alternatives
- 4. Expanding Solutions to Improve Mental Health
- 5. <u>Leaders in</u>

 Asset Management
- 6. The Al Rollout:

 Revolution, Regulation,
 and Repercussions
- 7. The Future of a Free Press:
 Trust, Truth, and Democracy
- 8. Leading the Charge:
 CEOs Navigating
 Business Transformation
- 9. Opportunities in Global Real Estate
- 10. The Roadmap to Longevity

TOP 5 CONVERSATIONS:

- 1. A Conversation with US
 Secretary of the Treasury
 Scott Bessent
- 2. A Conversation with Citadel CEO Ken Griffin
- 3. A Conversation with White
 House Office of Science and
 Technology Policy Director
 Michael Kratsios
- 4. A Conversation with Former Prime Minister of the United Kingdom Tony Blair
- 5. A Conversation with Pershing Square Founder and CEO Bill Ackman

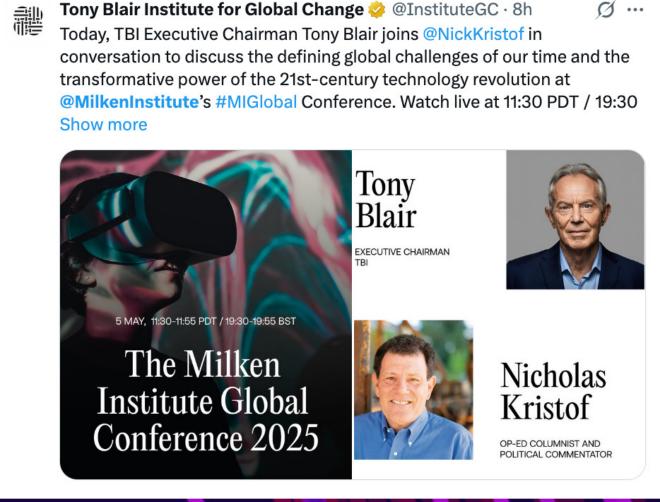
SOCIAL MEDIA ENGAGEMENT

The buzz at Global Conference extended beyond the walls of the Beverly Hilton with significant social media interaction. There were 20,000 mentions of Global Conference content by 15,000 unique authors. These mentions earned about 270,000 engagements. There were 190,000 views from YouTube, with more than 104,000 viewers discovering our channel through a Global Conference video.

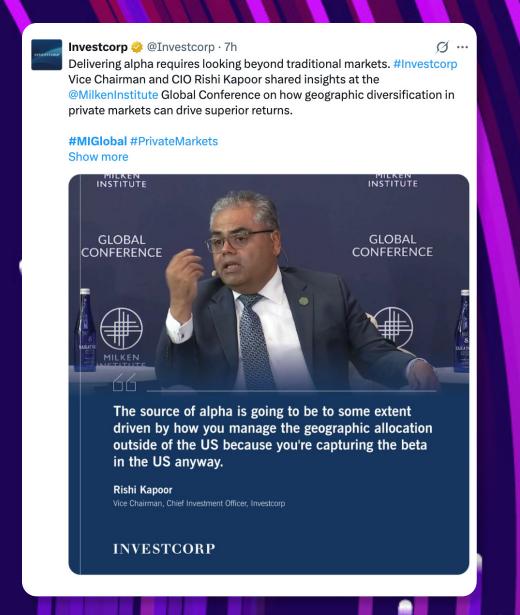
Key mentions of #MIGlobal came from individuals including Treasury Secretary Scott Bessent, Kristalina Georgieva, Jessica Alba, Kevin Kwan, Emmanuel Acho, Lauren Miller Rogen, Fernando Haddad, Arianna Huffington, Robert F. Smith, Iván Duque Márquez, and organizations including Female Quotient, CSPAN, Bloomberg TV, Tony Blair Institute for Global Change, CNBC, Business Insider, Fight Colorectal Cancer, and the US-India Business Council. Posts about Global Conference from the Milken Institute's owned social media channels earned about 192,000 engagements.



Today, I had the honor of sitting alongside some truly incredible women for a panel titled: "From Experience to Excellence: Women Redefining Business and Financial









NEWS MEDIA

This year's conference had a diverse range of media coverage. Several panel sessions were livestreamed on broadcast outlets, including Bloomberg TV, C-SPAN, CNN, and CNBC, with a total of 10 media outlets broadcasting live segments. The conference generated significant buzz online, with 308 media registrants in attendance either in person or virtually. Content from Global Conference sessions and speakers was mentioned in 4,251 print/online articles and broadcast news coverage during the week of the event through May 13.

Several news outlets and a unique show joined Global Conference for the first time, including Time Warner Cable, The Futurist (Amazon Prime Show), and Israel Business Network, which joined CNBC, Yahoo! Finance, Bloomberg TV/Radio, and Fox 11 (KTTV) as onsite broadcasters.

FORTUNE AND GLOBAL 500 ATTENDING ORGANIZATIONS

Abbott Laboratories

Airbnb

Airbus

Albertsons

Allianz

Allstate

Alphabet

Amazon

Amgen

Apollo Global Management

Apple

AstraZeneca

AT&T

Bank of America

Bank of Montreal

Bank of New York Mellon Barclays

BHP Group

Biogen

BlackRock

Blackstone

BNP Paribas

Boeing

Brookfield

The Carlyle Group

Charter

Communications

Chevron

Citigroup

Comcast

Corning

Delta Air Lines

Deutsche Bank

Eli Lilly and Company

Exelon

Farmers Insurance

FM Global

Fox

Goldman Sachs Group

Hanwha

HSBC Holdings

Hyundai

IBM

Intel

JBS

Jefferies Financial Group

Johnson & Johnson

JPMorgan Chase

Keurig Dr Pepper

KKR

Liberty Media

Liberty Mutual Insurance Group

Lockheed Martin

Louis Vuitton Moët

Hennessy

LPL Financial Holdings

Massachusetts Mutual Life Insurance

Mastercard

Merck

Meta Platforms

Micron Technology

Microsoft

Mitsubishi UFJ Financial

Group

Morgan Stanley

Mutual of Omaha Insurance

Nationwide

New York Life Insurance

Nippon Life Insurance

Northrop Grumman

Northwestern Mutual

Oracle

Pacific Life

Paramount Global

PayPal Holdings

PepsiCo

Principal Financial

Prudential Financial

Raymond James

Financial

Reliance

Renault

S&P Global

Salesforce

Samsung Electronics

Sanofi

SoftBank Group

Sony

Standard Chartered

Starbucks

State Street

TIAA

Tyson Foods, Inc.

UBS Group

Verizon Communications

Visa

Walt Disney

Warner Bros. Discovery

Zurich Insurance Group

OTHER NOTABLE ATTENDING ORGANIZATIONS AND NONPROFITS

Alterra

American Cancer Society

Annenberg Foundation

Aon

Ballmer Group

California Community Foundation

Centers for Disease Control and Prevention

Conrad N. Hilton Foundation

Ewing Marion Kauffman Foundation

Ford Foundation

Gates Foundation

The Giving Pledge

IFR—London Stock Exchange Group PLC

Inter-American
Development Bank

International Finance Corporation

International Monetary Fund

The James Irvine Foundation

The John D. & Catherine T. MacArthur Foundation

The Leona M. and Harry B. Helmsley Charitable Trust

Mayo Clinic

MetLife Foundation

Motsepe Foundation

National Investment and Infrastructure Fund

The Nature Conservancy

PepsiCo Foundation

The Rockefeller Foundation

Sesame Workshop

Skoll Foundation

Smithsonian Institution

Snap

Spotify

US House of Representatives

Visa Foundation

The White House

W.K. Kellogg Foundation

World Bank Group

CONNECT WITH US

Join us at our upcoming events as we work together to build meaningful lives:

ASIA SUMMIT

Singapore | October 1–3, 2025

GLOBAL INVESTORS' SYMPOSIUM

Mexico City | October 22, 2025

FUTURE OF HEALTH SUMMIT

Washington, DC | November 4-6, 2025

GLOBAL INVESTORS' SYMPOSIUM

São Paulo | November 10-11, 2025

MIDDLE EAST AND AFRICA SUMMIT

Abu Dhabi | December 4-5, 2025

GLOBAL CONFERENCE

Los Angeles | May 3-6, 2026

Partner with us to learn more about our Health, Finance, Philanthropy, and International programs.

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